To start, please select:

Q1. What type of jurisdiction do you represent? What is the jurisdiction’s name?  
- County  
- Township  
- City  
- Village  

Q2. Thinking about business conditions in your community, do you think that during the next twelve months your community will have good times financially, or bad times financially?  
- Good Times  
- Bad Times  
- Neither  
- Don’t Know  

Q3. Thinking about the financial needs of your jurisdiction, would you say that your unit of government is less able or better able to meet its financial needs in...  

<table>
<thead>
<tr>
<th>... this fiscal year compared to the last fiscal year?</th>
<th>Significantly Less Able</th>
<th>Somewhat Less Able</th>
<th>Neither Less Nor Better Able</th>
<th>Somewhat Better Able</th>
<th>Significantly Better Able</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>... the next fiscal year compared to this fiscal year?</td>
<td></td>
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</tbody>
</table>

Q4. Comparing your jurisdiction’s current fiscal year to its previous fiscal year, please consider the ways the following items have changed. Indicate whether — in your opinion — there has been a decrease, an increase, or no change from the previous fiscal year.  

<table>
<thead>
<tr>
<th>Revenue from property taxes</th>
<th>Greatly Decreased</th>
<th>Somewhat Decreased</th>
<th>No Change</th>
<th>Somewhat Increased</th>
<th>Greatly Increased</th>
<th>Not Applicable</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount of state aid to your jurisdiction</td>
<td></td>
<td></td>
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<tr>
<td>Tax delinquencies</td>
<td></td>
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<tr>
<td>Ability of your jurisdiction to repay its debt</td>
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<tr>
<td>Public safety needs</td>
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<tr>
<td>Infrastructure needs</td>
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<tr>
<td>Human service needs</td>
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<tr>
<td>General government operations needs</td>
<td></td>
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</tr>
<tr>
<td>Number of employees that work for your jurisdiction</td>
<td></td>
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<tr>
<td>Cost of your jurisdiction’s current employee health benefits</td>
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<td></td>
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<tr>
<td>Cost of your jurisdiction’s employee pensions</td>
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<td></td>
</tr>
<tr>
<td>Cost of your jurisdiction’s retired employee health benefits</td>
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</tr>
</tbody>
</table>

Q5. Now, comparing your jurisdiction’s current fiscal year to the next fiscal year, please indicate which actions your jurisdiction has taken or is likely to take.  

<table>
<thead>
<tr>
<th>Property tax rates</th>
<th>Greatly Decrease</th>
<th>Somewhat Decrease</th>
<th>No Change</th>
<th>Somewhat Increase</th>
<th>Greatly Increase</th>
<th>Not Applicable</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reliance on general fund balance</td>
<td></td>
<td></td>
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<td></td>
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<tr>
<td>Amount of services provided</td>
<td></td>
<td></td>
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<tr>
<td>Public safety spending</td>
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<tr>
<td>Infrastructure spending</td>
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<tr>
<td>Human services spending</td>
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<td></td>
</tr>
<tr>
<td>General government operations spending</td>
<td></td>
<td></td>
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<td></td>
<td></td>
<td></td>
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<tr>
<td>Privatizing or contracting out of services</td>
<td></td>
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</tr>
<tr>
<td>Number and/or scope of interlocal agreements or other service-sharing plans with other governments</td>
<td></td>
<td></td>
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<td></td>
<td></td>
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<tr>
<td>Number of employees that work for your jurisdiction</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee pay rates</td>
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</tr>
<tr>
<td>Employees’ share of premiums, deductibles, and/or co-pays on health insurance</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employees’ share of contributions to retirement funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Retirees’ share of premiums, deductibles, and/or co-pays on health insurance</td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

Q6. Thinking about your jurisdiction’s fiscal needs, overall, do you consider your jurisdiction’s unreserved/unassigned general fund balance to be too high, about right, or too low?  
- Too High  
- About Right  
- Too Low  
- Don’t know  

Q7. In your opinion, is your jurisdiction’s cash flow and its ability to pay bills in a timely manner a significant fiscal problem, somewhat of a problem, not much of a problem, or not a problem at all?  
- A significant problem  
- Somewhat of a problem  
- Not much of a problem  
- Not a problem at all  
- Don’t know
Q8. Now, thinking about the overall fiscal stress in your jurisdiction today and what you expect it to be down the road — including any future financial obligations it may have — on a scale from 1 to 10, where 1 is the best: perfect fiscal health and 10 is the worst: fiscal crisis, how would you rate your jurisdiction’s overall fiscal stress?

<table>
<thead>
<tr>
<th>The Best: Perfect Fiscal Health</th>
<th>The Worst: Fiscal Crisis</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>... today?</td>
<td>1 2 3 4 5 6 7 8 9 10</td>
<td></td>
</tr>
<tr>
<td>... as you expect it to be five years from now?</td>
<td>1 2 3 4 5 6 7 8 9 10</td>
<td></td>
</tr>
</tbody>
</table>

Next, we’re interested in your views on the relationship between people who work within your jurisdiction’s government, including both the elected officials and its professional staff, if it has any. (We understand that some of these might be sensitive questions, however, please remember we protect your confidentiality and do not release any MPPS findings that identify respondents or jurisdictions individually.)

Q9. Thinking first about your jurisdiction’s current governing body (i.e., the County Commission, City Council or Commission, Village Council, or Township Board), how would you rate its effectiveness in performing the following functions?

<table>
<thead>
<tr>
<th>Establishing long-term goals</th>
<th>Excellent</th>
<th>Good</th>
<th>Fair</th>
<th>Poor</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overseering administrative performance</td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Overseering the jurisdiction’s finances</td>
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<tr>
<td>Addressing citizens’ expectations</td>
<td></td>
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<td></td>
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<tr>
<td>Board/Council performance overall</td>
<td></td>
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</tbody>
</table>

Q10. In the past five years or so, to what extent has there been turnover among members of your jurisdiction’s Board/Council?

- [ ] Significant turnover
- [ ] Some turnover
- [ ] Very little turnover
- [ ] No turnover at all
- [ ] Don’t know

Q11. In your best estimate, how often is there consensus among Board/Council members regarding...

<table>
<thead>
<tr>
<th>... votes on development issues?</th>
<th>Nearly Always</th>
<th>Most of the Time</th>
<th>Some of the Time</th>
<th>Seldom</th>
<th>Almost Never</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>... votes on budgeting and fiscal policy?</td>
<td></td>
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<tr>
<td>... routine decisions facing the jurisdiction?</td>
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</tr>
</tbody>
</table>

Q12. To what extent, if at all, would you say overall the following factors help or hurt relationships among the members of your jurisdiction’s Board/Council?

<table>
<thead>
<tr>
<th>Behavior of individual elected officials (tone of communication, professionalism, ethics, etc.)</th>
<th>No Impact on Relationships</th>
<th>Significantly Help</th>
<th>Somewhat Help</th>
<th>Somewhat Hurt</th>
<th>Significantly Hurt</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Willingness of individual elected officials to support final decisions of the Board/Council</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Turnover among members</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Blocs or factions on the Board/Council</td>
<td></td>
<td></td>
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<tr>
<td>Clarity of roles and responsibilities</td>
<td></td>
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<tr>
<td>State and national partisan politics</td>
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<td></td>
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<tr>
<td>Other (please specify)</td>
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</tr>
</tbody>
</table>

Q13. Thinking more generally about the tone of discussion and communication that takes place around local policy issues, how would you describe the general state of public discourse between the following groups within your jurisdiction?

<table>
<thead>
<tr>
<th>Among elected officials themselves</th>
<th>Very Constructive</th>
<th>Somewhat Constructive</th>
<th>Mixed</th>
<th>Somewhat Divisive</th>
<th>Very Divisive</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Between elected officials and residents</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Among residents themselves</td>
<td></td>
<td></td>
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<td></td>
</tr>
</tbody>
</table>
Q14. Would you say the tone of discussion and communication among these groups is more or less civil than it was five years ago?

<table>
<thead>
<tr>
<th></th>
<th>Significantly More Civil</th>
<th>Somewhat More Civil</th>
<th>Neither More Nor Less Civil</th>
<th>Somewhat Less Civil</th>
<th>Significantly Less Civil</th>
<th>Don't Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Among elected officials themselves</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Between elected officials and residents</td>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Among residents themselves</td>
<td></td>
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</tbody>
</table>

Q15. As far as you know, does your jurisdiction currently have a formal set of rules (e.g., a code of conduct, charter provision, ordinance, or policy) concerning...

- **... appropriate Board/Council behavior?**
- **... Board/Council interactions with administration and/or employees in your jurisdiction?**
  (if your jurisdiction has no employees, please select “not applicable”)

Q16. Now, overall, how would you rate the relationships among...

- **... elected officials in your jurisdiction?**
- **... elected officials and the chief administrative officer in your jurisdiction?**
  (if your jurisdiction has no such office, please select “not applicable”)
- **... elected officials and other employees in your jurisdiction?**
  (if your jurisdiction has no employees, please select “not applicable”)

Q17. What do you think could be done, if anything, to improve the relationships among your jurisdiction’s Board/Council members, or between the Board/Council and staff?

In this next section we have a few questions related to poverty and economic hardship among residents in your community.

Q18. First, we are interested in whether or not residents in your community need help in order to make ends meet. We’d also like to find out the extent to which those needs are being met through local resources or services (from any source, including your jurisdiction or another government, community organizations or churches, nonprofits, etc.). To the best of your knowledge, please indicate if the following are needed by residents in your community to help make ends meet and — if so — whether those needs are being met.

<table>
<thead>
<tr>
<th>Service</th>
<th>Not needed in our community at all</th>
<th>There are needs, but all or most are being met</th>
<th>Some unmet needs</th>
<th>Significant unmet needs</th>
<th>Don’t know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Affordable housing</td>
<td></td>
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</tr>
<tr>
<td>Emergency housing (homeless shelters, domestic violence shelters, warming centers, etc.)</td>
<td></td>
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</tr>
<tr>
<td>Emergency food (food pantries, soup kitchens, etc.)</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Public transportation (bus or ride services, etc.)</td>
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</tr>
<tr>
<td>Subsidized healthcare (federally qualified health centers, CHIP, Medicaid, etc.)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Subsidized childcare and pre-K programs</td>
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<td></td>
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<tr>
<td>Job training/workforce development</td>
<td></td>
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<tr>
<td>Drug treatment programs</td>
<td></td>
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</tr>
</tbody>
</table>

Q19. To what extent, if any, would you say that people’s inability to pay minor legal fees and costs (e.g., traffic citations, parking fines, license suspensions, court fees, bail, etc.) is a cause of significant economic hardship for residents in your jurisdiction?

<table>
<thead>
<tr>
<th>Extent</th>
<th>Not at all</th>
<th>Very little</th>
<th>Somewhat</th>
<th>A great deal</th>
<th>Don’t know</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tr>
</tbody>
</table>
Q20. To the best of your knowledge, approximately what percentage of people in your community do you think live under the federal poverty level (that is, with an annual income level below $12,140 for individuals and below $25,100 for a family of four)?

<table>
<thead>
<tr>
<th>Percentage</th>
<th>0-5%</th>
<th>6-12%</th>
<th>13-20%</th>
<th>21-30%</th>
<th>31-50%</th>
<th>51-100%</th>
<th>Don’t know</th>
</tr>
</thead>
</table>

Q21. Now regardless of whether or not your community has residents below the federal poverty level, to the best of your knowledge, approximately what percentage of people in your community would you say struggle to make ends meet?

<table>
<thead>
<tr>
<th>Percentage</th>
<th>0-5%</th>
<th>6-12%</th>
<th>13-20%</th>
<th>21-30%</th>
<th>Don’t know</th>
</tr>
</thead>
</table>

Q22. Whether or not your jurisdiction has resources or authority to implement a particular policy, which of the following, if any, have been topics of discussion within your jurisdiction’s government — including at Board/Council meetings — within the past 12 months? (check all that apply)

- Affordable housing
- Emergency housing (homeless shelters, domestic violence shelters, warming centers, etc.)
- Emergency food (food pantries, soup kitchens, etc.)
- Public transportation (bus or ride services, etc.)
- Subsidized healthcare (federally qualified health centers, CHIP, Medicaid, etc.)
- Subsidized childcare and pre-K programs
- Job training/workforce development
- Drug treatment programs

Q23. Aside from any standard property tax exemptions for residents below the poverty level, does your jurisdiction currently have any formal local programs or policies of its own to address poverty or economic hardship in the community?

- Yes
- No
- Don’t know

Q24. (If you selected “yes” in Q23) We’re interested in lessons from your jurisdiction’s efforts. Please describe any of your jurisdiction’s policies or programs that address poverty or economic hardship that you think are currently working particularly well (or, have been particularly ineffective) for your community.

Q25. To what extent, if any, does your jurisdiction partner with local groups (e.g., schools, community organizations, churches, nonprofits, etc.) to provide resources or services for low-income residents in your jurisdiction?

- Not at all
- Very little
- Somewhat
- A great deal
- Don’t know

Q26. In your opinion, do the following groups or individuals think your jurisdiction currently does too much, about the right amount, or too little to address local poverty or economic hardship?

<table>
<thead>
<tr>
<th>Group/Individual</th>
<th>Thinks jurisdiction does too much</th>
<th>Thinks jurisdiction does about the right amount</th>
<th>Thinks jurisdiction does too little</th>
<th>Don’t know</th>
</tr>
</thead>
<tbody>
<tr>
<td>The majority of your jurisdiction’s Board/Council</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>The majority of your jurisdiction’s residents</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>You in your role as a local official</td>
<td></td>
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</tbody>
</table>

Next, we have a few questions about policies regarding medical marijuana in your jurisdiction.

The current Michigan Medical Marijuana Facilities Licensing Act (MMFLA) requires that, in order for medical marijuana facilities to operate in a jurisdiction, the local government must “opt in” by enacting a facilities licensing ordinance before any operators can obtain a state license. Facilities could include growers, processors, testing facilities, secure transporters, and provisioning centers. Some governments that “opt in” also amend their zoning ordinance to regulate local medical marijuana facilities.

Q27. Which of the following best describes your jurisdiction’s approach to allowing medical marijuana facilities in the jurisdiction?

- It has passed a Resolution to opt in to the MMFLA
- It has passed a Resolution to opt out
- It has chosen to take no action, with the effect of opting out
- It is currently discussing whether to opt in or out
- It has not discussed allowing local medical marijuana facilities to operate
- Don’t know
Q28. (If you selected “opt in” in Q27) What is the current status of zoning in your jurisdiction related to medical marijuana facilities?

- [ ] We have decided not to amend our zoning ordinance
- [ ] We have not decided yet whether to amend our zoning ordinance
- [ ] We have amended or plan to amend our zoning ordinance to regulate medical marijuana facilities
- [ ] We have county zoning only
- [ ] We are unzoned
- [ ] Don’t know

Q29. (If you selected “opt in” in Q27) As far as you know, which of the following types of policies are included in your local ordinance(s) related to medical marijuana facilities? (check all that apply)

- [ ] Specifically limiting the number of facilities
- [ ] Limiting the number of facilities by regulating distance between them
- [ ] Restricting facilities to particular zoning districts
- [ ] Requiring a special land-use permit
- [ ] Enforcing distance from schools, parks, or other community buildings
- [ ] Allowing multiple medical marijuana facilities on the same site (co-location)
- [ ] Limiting hours of operation
- [ ] Setting sign and advertising restrictions
- [ ] Don’t know

Q30. The Michigan Medical Marijuana Facilities Licensing Act (MMFLA) is new, and final rules are still under development. In your opinion, to what extent would you say your jurisdiction’s Board/Council understands what it legally can or cannot do right now to regulate local medical marijuana facilities under the current MMFLA rules? Would you say it has…?

- [ ] A Thorough Understanding
- [ ] A Fairly Good Understanding
- [ ] Some Understanding
- [ ] Very Little Understanding
- [ ] No Understanding At All
- [ ] Don’t Know

Q31. To help us understand which communities have had experiences with medical marijuana facilities — now or in the past — which of the following describe your jurisdiction’s experience? (check all that apply)

- [ ] There have never been medical marijuana facilities in our jurisdiction
- [ ] There are facilities proposed or planned, but not operating yet
- [ ] There were previously facilities that are closed now
- [ ] There are facilities currently operating
- [ ] Don’t know

Q32. Regardless of whether or not there are currently any medical marijuana facilities operating in your jurisdiction, to what extent do you think that the following groups or individuals support or oppose allowing any such facilities within your jurisdiction?

- The majority of your jurisdiction’s Board/Council
- The majority of your jurisdiction’s residents
- The chief law enforcement officer (Chief of Police, County Sheriff, etc.) serving your jurisdiction
- You personally in your role as a local official

- [ ] Strongly Support
- [ ] Somewhat Support
- [ ] Neither Nor Oppose
- [ ] Somewhat Oppose
- [ ] Strongly Oppose
- [ ] Don’t Know

Q33. Now, thinking about medical marijuana in general, regardless of whether or not there are currently any medical marijuana facilities operating in your jurisdiction, to what extent would you say there have been problems or benefits — if any — regarding medical marijuana in your community?

- Problems
  - None
  - Very Few
  - Some
  - Significant
  - Don’t Know

- Benefits
  - None
  - Very Few
  - Some
  - Significant
  - Don’t Know

Q34. (Please skip if you selected “none” for both items in Q33) We’re interested in lessons from your community’s experiences. Please briefly describe any problems or benefits regarding medical marijuana in your community.
Q35. There is currently an initiative to legalize, regulate, and tax recreational marijuana in Michigan through a ballot proposal in November’s statewide election. Regardless of the details of that specific proposal, to what extent would you – in your role as a local official – generally support or oppose legalizing, regulating, and taxing recreational marijuana in Michigan?

<table>
<thead>
<tr>
<th>Strongly Support</th>
<th>Somewhat Support</th>
<th>Neither Support Nor Oppose</th>
<th>Somewhat Oppose</th>
<th>Strongly Oppose</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
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</table>

Now we have a series of questions regarding your thoughts on the state of affairs in the county, and Michigan overall.

Q36. Do you feel things in this country are generally going in the right direction, or do you feel things have gotten off on the wrong track?

- [ ] Right Direction
- [ ] Wrong Track
- [ ] Don’t Know

Q37. Do you feel things in the state of Michigan are generally going in the right direction, or do you feel things have gotten off on the wrong track?

- [ ] Right Direction
- [ ] Wrong Track
- [ ] Don’t Know

Q38. Do you feel things in your jurisdiction are generally going in the right direction, or do you feel things have gotten off on the wrong track?

- [ ] Right Direction
- [ ] Wrong Track
- [ ] Don’t Know

Q39. How would you rate the way Rick Snyder is performing his job as Michigan’s governor?

- [ ] Excellent
- [ ] Good
- [ ] Fair
- [ ] Poor
- [ ] Don’t Know

Q40. How would you rate the way the Michigan Legislature is performing its job?

- [ ] Excellent
- [ ] Good
- [ ] Fair
- [ ] Poor
- [ ] Don’t Know

Q41. How would you rate the way Donald Trump is performing his job as President?

- [ ] Excellent
- [ ] Good
- [ ] Fair
- [ ] Poor
- [ ] Don’t Know

Q42. How would you rate the way the U.S. Congress in Washington is performing its job?

- [ ] Excellent
- [ ] Good
- [ ] Fair
- [ ] Poor
- [ ] Don’t Know

Q43. Finally, we are interested in learning more about policy issues according to whether communities are rural, urban, or somewhere in between. How would you characterize your jurisdiction?

- [ ] Rural
- [ ] Mostly Rural
- [ ] Mostly Urban
- [ ] Urban
- [ ] Don’t Know

Q44. CLOSUP will protect your privacy and anonymity to the full extent provided by law. We need to confirm your personal information such as name and email address for tracking and administrative purposes only. Your personal information will not be shared with any outside sources. As with all of the questions in this survey, these are optional. Please provide us with...

Your name _________________________________                       Your email address _______________________________________

Today’s date _______ / _______ / 2018

We would like to ask some demographic questions. As with all of the questions in this survey, these are optional. Responses will be reported in aggregate form only so that your individual responses will remain confidential.

Q45. What is your gender?  
- [ ] Male  
- [ ] Female

Q46. In what year were you born? _____ _____ _____

Q47. How many years have you served in your current position? ______

Q48. Are you of Spanish, Hispanic, or Latino descent?  
- [ ] Yes  
- [ ] No

Q49. Please check one or more categories below to indicate what race(s) you consider yourself to be. (check all that apply)

- [ ] White
- [ ] Black or African American
- [ ] American Indian or Alaskan Native
- [ ] Native Hawaiian or other Pacific Islander
- [ ] Asian
- [ ] Multiracial
- [ ] Other
- [ ] Don’t know

Q50. What is the highest degree or level of school you have completed?  

- [ ] 12th grade or less/no diploma  
- [ ] Bachelor’s degree  
- [ ] High school graduate or GED  
- [ ] Master’s degree  
- [ ] Some college, no degree  
- [ ] Professional/Doctorate degree  
- [ ] Associate’s degree

Q51. Generally speaking, do you think of yourself as a…?

- [ ] Republican  
- [ ] Independent  
- [ ] Democrat  
- [ ] Something else (please specify) _________________________________

Q52. (if Republican or Democrat) Would you consider yourself a strong or not very strong Republican/Democrat?  

- [ ] Very strong  
- [ ] Not very strong  
- [ ] Don’t know

Q53. (if Independent or something else) Would you consider yourself closer to…?  

- [ ] the Democratic Party  
- [ ] the Republican Party  
- [ ] Neither