To start, please confirm...

Q1. What type of jurisdiction do you represent?  What is the jurisdiction’s name?

☐ county  ☐ township  (If not a county) In what county is it located?
☐ city
☐ village  What position do you hold?

Q2. Thinking about business conditions in your community, do you think that during the next twelve months your community will have good times financially, or bad times financially?

☐ Good Times  ☐ Bad Times  ☐ Neither  ☐ Don’t Know

Q3. Thinking about the financial needs of your jurisdiction, would you say that your unit of government is less able or better able to meet its financial needs in ...

☐ Significantly Less Able  ☐ Somewhat Less Able  ☐ Neither Less Nor Better Able  ☐ Somewhat Better Able  ☐ Significantly Better Able  ☐ Don’t Know

... this fiscal year compared to the last fiscal year?

☐  ☐  ☐  ☐  ☐  ☐

... the next fiscal year compared to this fiscal year?

☐  ☐  ☐  ☐  ☐  ☐

Q4. Comparing your jurisdiction’s current fiscal year to its previous fiscal year, please consider the ways the following items have changed. Indicate whether — in your opinion — there has been a decrease, an increase, or no change from the previous fiscal year.

<table>
<thead>
<tr>
<th>Item</th>
<th>Greatly Decreased</th>
<th>Somewhat Decreased</th>
<th>No Change</th>
<th>Somewhat Increased</th>
<th>Greatly Increased</th>
<th>Not Applicable</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue from property taxes</td>
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<tr>
<td>Revenue from fees for services, licenses, transfers, etc.</td>
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<tr>
<td>Amount of debt</td>
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<tr>
<td>Ability of your jurisdiction to repay its debt</td>
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<td>Amount of federal aid to your jurisdiction</td>
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<td>Amount of state aid to your jurisdiction</td>
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<td>Tax delinquencies</td>
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<td>Home foreclosures in your jurisdiction</td>
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<td>Population of your jurisdiction</td>
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<tr>
<td>Public safety needs</td>
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<tr>
<td>Infrastructure needs</td>
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<tr>
<td>Human service needs</td>
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<tr>
<td>Number of employees that work for your jurisdiction</td>
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<tr>
<td>Pay rates for your jurisdiction’s employee wages &amp; salaries</td>
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<tr>
<td>Cost of your jurisdiction’s employee pensions</td>
<td></td>
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<tr>
<td>Cost of your jurisdiction’s current employee health benefits</td>
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<tr>
<td>Cost of your jurisdiction’s retired employee health benefits</td>
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</tbody>
</table>

Q5. Now, comparing your jurisdiction’s current fiscal year to the next fiscal year, please indicate which actions your jurisdiction has taken or is likely to take.

<table>
<thead>
<tr>
<th>Action</th>
<th>Greatly Decrease</th>
<th>Somewhat Decrease</th>
<th>No Change</th>
<th>Somewhat Increase</th>
<th>Greatly Increase</th>
<th>Not Applicable</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property tax rates</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Charges for fees, licenses, etc.</td>
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<tr>
<td>Reliance on general fund balance</td>
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<td></td>
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<tr>
<td>Reliance on “rainy day” funds</td>
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<tr>
<td>Amount of services provided</td>
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<tr>
<td>Actual public safety spending</td>
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<tr>
<td>Actual infrastructure spending</td>
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<tr>
<td>Actual human services spending</td>
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<tr>
<td>Funding for economic development programs</td>
<td></td>
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<tr>
<td>Amount of debt</td>
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<tr>
<td>Sale of public assets (i.e., parks, buildings, etc.)</td>
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<tr>
<td>Privatizing or contracting out of services</td>
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<tr>
<td>Number and/or scope of interlocal agreements or other cost-sharing plans with other governments</td>
<td></td>
<td></td>
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<tr>
<td>Your jurisdiction’s workforce hiring</td>
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<tr>
<td>Your jurisdiction’s workforce layoffs</td>
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<tr>
<td>Your jurisdiction not filling vacant positions</td>
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<tr>
<td>Employee pay rates</td>
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<tr>
<td>Employees’ share of premiums, deductibles and/or co-pays on health insurance</td>
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<tr>
<td>Employees’ share of contributions to retirement funds</td>
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<tr>
<td>Retirees’ share of premiums, deductibles and/or co-pays on health insurance</td>
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</tbody>
</table>
Q6. Does your jurisdiction provide any fringe benefits (i.e., health care, dental, vision, life insurance, etc.) to new hires, current employees, or current elected officials? (If your jurisdiction has no employees, please select “Not Applicable” below on the employee-specific questions)

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
<th>Not Applicable</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>New hires</td>
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<tr>
<td>Current employees</td>
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<tr>
<td>Current elected officials</td>
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</tr>
</tbody>
</table>

Q7. Does your jurisdiction offer any kind of retirement income benefits (defined benefit pensions, defined contribution plans, etc.) to new hires, current or retired employees, or elected officials? (If your jurisdiction has no employees, please select “Not Applicable” below on the employee-specific questions)

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
<th>Not Applicable</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>New hires</td>
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<tr>
<td>Current employees</td>
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<tr>
<td>Retired employees</td>
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<tr>
<td>Current elected officials</td>
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<tr>
<td>Former elected officials</td>
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</tbody>
</table>

Q8. (If you selected “yes” in Q7) Does your jurisdiction offer its personnel and/or current retirees a defined benefit plan (i.e., a traditional pension), a defined contribution plan (i.e., an IRA or 401K-type plan), both, a hybrid plan, or none of these? (check all that apply)

- Defined benefit only
- Defined contribution only
- Both (i.e., defined benefit plans for some employees, defined contribution for others)
- Hybrid plan (i.e., plans that combine features of both defined benefit and defined contribution plans for an individual employee)
- None of these
- Don’t know

Q9. (If you selected “defined benefit only” in Q8) How likely is it that your jurisdiction will introduce either a defined contribution plan or a hybrid plan (plans that combine features of both defined benefit and defined contribution plans for an individual employee) for its current personnel and/or new hires within the next 12 months?

<table>
<thead>
<tr>
<th></th>
<th>Very Likely</th>
<th>Somewhat Likely</th>
<th>Neither Likely Nor Unlikely</th>
<th>Somewhat Unlikely</th>
<th>Very Unlikely</th>
<th>Don’t Know</th>
</tr>
</thead>
</table>

Q10. (If you selected “defined benefit,” “both,” or “hybrid” in Q8) Thinking specifically about defined benefit (i.e., traditional pensions) and/or hybrid plans, does your jurisdiction have unfunded fiscal obligations as a result of providing retirement income?

- Yes
- No
- Not Applicable
- Don’t Know

Q11. (If you selected “yes” in Q10) In your opinion, are your jurisdiction’s unfunded pension and/or hybrid plan obligations a significant fiscal problem, somewhat of a problem, not much of a problem, or not a problem at all for your jurisdiction’s fiscal health?

- A significant problem
- Somewhat of a problem
- Not much of a problem
- Not a problem at all
- Don’t know

Q12. Does your jurisdiction offer any kind of retirement health care or other post-employment benefit plans (sometimes referred to as “OPEB”) to new hires, current or retired employees, or elected officials? (If your jurisdiction has no employees, please select “Not Applicable” below on the employee-specific questions)

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
<th>Not Applicable</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>New hires</td>
<td></td>
<td></td>
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<tr>
<td>Current employees</td>
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<tr>
<td>Retired employees</td>
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<tr>
<td>Current elected officials</td>
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<tr>
<td>Former elected officials</td>
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</table>

Q13. (If you selected “yes” in Q12) Does your jurisdiction have unfunded fiscal obligations as a result of providing retirement health care or other post-employment benefits?

- Yes
- No
- Don’t Know

Q14. (If you selected “yes” in Q13) In your opinion, are your jurisdiction’s unfunded retiree health care or other post-employment benefit obligations a significant fiscal problem, somewhat of a problem, not much of a problem, or not a problem at all for your jurisdiction’s fiscal health?

- A significant problem
- Somewhat of a problem
- Not much of a problem
- Not a problem at all
- Don’t Know
Q15. Are any of your jurisdiction’s employees members of a public sector labor union?
- Yes ☐ No ☐ Not Applicable (jurisdiction has no employees) ☐ Don’t Know ☐

(QPlease go to Q24)

Q16. (If you selected “yes” in Q15) What type(s) of public sector labor unions does your jurisdiction currently have? (check all that apply)
- Police ☐ Fire ☐ Department of Public Works (DPW) ☐ Other(s) ☐ Don’t Know ☐

Q17. (If you selected “yes” in Q15) In the last 12 months, has your jurisdiction negotiated with any of its labor unions on issues such as pay, benefits, staffing levels, or changes in work rules?
- Yes ☐ No ☐ Don’t Know ☐

Q18. (If you selected “yes” in Q17) We understand labor negotiations can be complex, can include more than one union, and can include a lot of “give and take” where “concessions” may benefit both sides. From your jurisdiction’s perspective, overall, what were the outcomes from negotiations on the following issues? (check all that apply)

- Changes in union employee pay ☐
- Changes in union employee benefits ☐
- Changes in union employee staffing levels ☐
- Changes in union employee work rules ☐

Q19. (If you selected “yes” in Q17) Overall, how satisfied are you with the outcomes of negotiations with your jurisdiction’s employee union(s) over the last 12 months?
- Very Satisfied ☐ Somewhat Satisfied ☐ Neither Satisfied Nor Dissatisfied ☐ Somewhat Dissatisfied ☐ Very Dissatisfied ☐ Don’t Know ☐

Q20. (If you selected “yes” in Q15) Thinking ahead to the next 12 months, how likely is it that your jurisdiction will seek concessions — such as reduced pay or benefits, reduced staffing levels, or changes in work rules — from one or more of its employee unions?
- Very Likely ☐ Somewhat Likely ☐ Neither Likely Nor Unlikely ☐ Somewhat Unlikely ☐ Very Unlikely ☐ Don’t Know ☐

Q21. (If you selected “yes” in Q15) In your opinion, overall, have the union(s) that represent your employees been an asset, a liability, or neither, to your jurisdiction’s fiscal health in the last 12 months?
- A Significant Asset ☐ Somewhat of an Asset ☐ Neither an Asset Nor a Liability ☐ Somewhat of a Liability ☐ A Significant Liability ☐ Don’t Know ☐

Q22. (If you selected “yes” in Q15) In your opinion, overall, have the union(s) that represent your employees been an asset, a liability, or neither, to your jurisdiction’s overall performance in the last 12 months?
- A Significant Asset ☐ Somewhat of an Asset ☐ Neither an Asset Nor a Liability ☐ Somewhat of a Liability ☐ A Significant Liability ☐ Don’t Know ☐

Q23. (If you selected “yes” in Q15) Thinking about the last 12 months, how would you describe, overall, the relationship between your jurisdiction’s employee union(s) and your jurisdiction’s administration?
- Excellent ☐ Good ☐ Fair ☐ Poor ☐ Don’t Know ☐

Q24. Regardless of whether or not your jurisdiction has any public sector employee unions, we’re interested in your views on Michigan’s Right-To-Work laws (P.A. 348 and 349 of 2012) that took effect on March 28, 2013. How familiar would you say you are with Michigan’s Right-To-Work legislation?
- Very familiar – I know a great deal about it ☐ Somewhat familiar – I have heard of it, and understand its major points, but don’t know many details ☐ Mostly unfamiliar – I have heard of it, but know very little about it ☐ Completely unfamiliar – I have never heard of it ☐ Don’t Know ☐

Q25. (Please skip if you selected “completely unfamiliar” in Q24) The Right-To-Work legislation makes it illegal to require employees’ financial support of a union — such as union dues or fees — as a condition of employment. Regardless of whether or not your jurisdiction has any public sector employee unions, to what extent would you say the following people or groups within your jurisdiction either support or oppose the Right-To-Work law for public sector unions? (If your jurisdiction has no employees, please select “Not Applicable” below on the employee-specific questions)

- The majority of your jurisdiction’s Council.Board... ☐ Strongly Support ☐ Somewhat Support ☐ Neither Support Nor Oppose ☐ Somewhat Oppose ☐ Strongly Oppose ☐ Not Applicable ☐ Don’t Know ☐
- The majority of your local government’s non-union employees... ☐
- The majority of your local government’s union employees... ☐
- You personally... ☐

(Please go to Q26)
Q26. (Please skip if you selected “completely unfamiliar” in Q24) The current Right-To-Work law regarding public sector employee unions exempts police and fire unions. To what extent do you personally support or oppose this exemption?

- Strongly Support
- Somewhat Support
- Neither Support Nor Oppose
- Somewhat Oppose
- Strongly Oppose
- Don’t Know

Q27. (Please skip if you selected “completely unfamiliar” in Q24) The Right-To-Work laws passed in Michigan cover not only public sector employee unions, but private sector unions as well. Again, regardless of whether or not your jurisdiction has any employee unions, what overall impact, if any, do you believe these Right-To-Work laws will have over time on...

- Very positive impact
- Somewhat positive impact
- Mixed positive and negative impact
- Somewhat negative impact
- Very negative impact
- No impact
- Don’t Know

... Michigan’s economy?
... the fiscal health of your local government?
... the ability of your community to attract and/or retain businesses?
... the ability of your local government to attract and/or retain desired employees?

(if your jurisdiction has employee unions)
... the relationship between your jurisdiction’s administration and its union(s) overall?

Q28. (Please skip if answered “no impact” in all of Q27) Please briefly describe what you think will be the biggest impact, if any, of the Right-To-Work laws on your local government and/or community.

Q29. Thinking about the current fiscal year, please indicate whether or not your jurisdiction utilized the following policies.

- Employee furloughs
- A four-day work week
- Early retirement incentives or buyouts
- Reduced pay rates and/or benefits packages for new hires, compared to current employee compensation rates

- Yes
- No
- Not Applicable
- Don’t Know

Q30. Thinking about the next fiscal year, how likely is it that your jurisdiction will utilize the following policies?

- Employee furloughs
- A four-day work week
- Early retirement incentives or buyouts
- Reduced pay rates and/or benefits packages for new hires, compared to current employee compensation rates

- Very Likely
- Somewhat Likely
- Neither Likely Nor Unlikely
- Somewhat Unlikely
- Very Unlikely
- Not Applicable
- Don’t Know

Q31. In your current fiscal year, did your jurisdiction completely eliminate any particular services? (Check all that apply)

- Yes, service(s) completely eliminated and no longer provided at all
- Yes, service(s) completely eliminated, but now provided by another entity
- No
- Don’t Know

Q32. Looking ahead to the next fiscal year, do you expect your jurisdiction will completely eliminate any particular services? (Check all that apply)

- Yes, service(s) will be completely eliminated and no longer provided at all
- Yes, service(s) will be completely eliminated, but will be provided by another entity
- No
- Don’t Know

Q33. Different local jurisdictions manage their unreserved general fund balances in different ways depending on their specific circumstances. Despite these differences, we’re interested in tracking overall changes in these balances over time. Approximately what was your jurisdiction’s unreserved general fund balance as a percentage of general fund expenditures at the end of its last fiscal year?

- 0% or less
- 1-5%
- 6-10%
- 11-15%
- 16-20%
- 21-25%
- 26-30%
- Over 30%
- Don’t Know

Q34. Thinking about your jurisdiction’s fiscal needs, overall, do you consider your jurisdiction’s unreserved general fund balance to be too high, about right, or too low?

- Too High
- About Right
- Too Low
- Don’t Know
Q35. In your opinion, is your jurisdiction’s cash flow and its ability to pay bills in a timely manner a significant fiscal problem, somewhat of a problem, not much of a problem, or not a problem at all?

☐ A significant problem  ☐ Somewhat of a problem  ☐ Not much of a problem  ☐ Not a problem at all  ☐ Don’t Know

Q36. Thinking about the overall fiscal health of your jurisdiction today and what you expect it to be down the road — including any future financial obligations it may have — on a scale from 1 to 10, where 1 is “perfect fiscal health” and 10 is “fiscal crisis,” how would you rate your jurisdiction’s overall fiscal health?

<table>
<thead>
<tr>
<th>Perfect Fiscal Health</th>
<th>Fiscal Crisis</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>... today?</td>
<td>1 2 3 4 5 6 7 8 9 10</td>
<td>☐</td>
</tr>
<tr>
<td>... as you expect it to be five years from now?</td>
<td>1 2 3 4 5 6 7 8 9 10</td>
<td>☐</td>
</tr>
</tbody>
</table>

Q37. We’re interested in getting a general sense about the impact of property-tax exemptions on your jurisdiction’s tax revenues. Do you have any of the following types of property-tax exempt organizations or parcels within your jurisdiction? (check all that apply)

☐ Federal forest land
☐ State forest land
☐ Nonprofit land holdings such as conservation easements
☐ Other governmental property (for example, federal or state offices, libraries, etc.)
☐ Local K-12 school system property
☐ Universities or other higher education institutions
☐ Nonprofit hospital and health-care facilities
☐ Houses of public worship, burial grounds, religious tombs, or monuments
☐ Housing for elderly or disabled persons
☐ Other non-profit organizations
☐ Principal residence exemptions for people in poverty
☐ Other (please specify) ____________________________
☐ Don’t Know

Q38. (If you selected one or more in Q37) Thinking about property-tax exempt organizations or parcels in your jurisdiction, approximately how much do they represent of...

<table>
<thead>
<tr>
<th>... your jurisdiction’s total number of parcels?</th>
<th>A significant amount</th>
<th>A moderate amount</th>
<th>An insignificant amount</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>... your jurisdiction’s total potential tax revenues?</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
<tr>
<td>... demands on your jurisdiction’s service provision?</td>
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<td>☐</td>
<td>☐</td>
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</tbody>
</table>

Q39. (If you selected one or more in Q37) Some people believe that certain property-tax exempt organizations benefit a community financially or in other ways (for example, through economic development, providing services the jurisdiction doesn’t, improving quality of life, etc.). Others disagree. In your opinion, overall, are the property-tax exempt organizations or parcels in your jurisdiction an asset, a liability, or both, to...

<table>
<thead>
<tr>
<th>... your jurisdiction’s current fiscal health?</th>
<th>A significant asset</th>
<th>Somewhat of an asset</th>
<th>Both an asset and a liability</th>
<th>Somewhat of a liability</th>
<th>A significant liability</th>
<th>Not Applicable</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>... your jurisdiction’s future fiscal health?</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
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<tr>
<td>... your jurisdiction’s current quality of life?</td>
<td>☐</td>
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<tr>
<td>... your jurisdiction’s future quality of life?</td>
<td>☐</td>
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</tbody>
</table>

Q40. (If you selected one or more in Q37) To what extent, if any, has the impact of property tax exemptions (not including tax abatements for economic development) on your jurisdiction’s revenue been a topic of discussion among your local leadership within the last 12 months?

☐ A great deal  ☐ Somewhat  ☐ Very little  ☐ Not at all  ☐ Don’t Know

Q41. (If you selected one or more in Q37) Some local governments are looking at additional revenue sources to offset the impact of property-tax exemptions. These might include asking for voluntary payments or payments in-kind from exempt organizations, or broader approaches that affect all property owners such as fees-for-service or special districts. Other governments are not, or may not be able to because of legal restrictions. If your jurisdiction is considering seeking additional revenue to offset losses from tax exemptions, please briefly describe below what programs or policies you are considering.
Now we have a few questions about place-based economic development — also known as “placemaking.”

For the purposes of this survey, placemaking is an economic and community development strategy capitalizing on local assets in order to create appealing and unique places where people want to live, work, and play. Proponents of placemaking argue that by creating vibrant downtowns, neighborhoods, or areas — and improving a community’s quality of life — talented workers will be drawn to move there and attract new businesses as well as start their own.

Q42. Is your local government currently engaged in or planning any placemaking efforts for economic development purposes?
- Yes
- No
- Don’t know

Q43. Some people consider the elements in the following list to be placemaking efforts, others may not. Whether or not you consider them placemaking, which of the following, if any, are your jurisdiction pursuing for economic development or any other purpose? (check all that apply)
- Historic preservation and adaptive re-use
- Mixed-use developments (e.g., buildings that include a combination of retail, commercial, and residential space)
- Attractive city centers, storefronts, and public gathering spaces
- Anchor businesses located along corridors, nodes, or in center districts
- Public transit accessibility
- Assistance for entrepreneurs and/or small businesses (e.g., incubator space, services, etc.)
- Arts and cultural amenities or events
- Environmentally-friendly construction (e.g., LEED-certified)
- Green/open spaces, trails, and bike paths
- Bicycle-friendly/walkability (complete streets)
- Local food opportunities (e.g., farmers’ markets, food stands, etc.)
- Form-based codes (alternative regulations to conventional zoning that emphasize building form over land use to create uniform or predictable public spaces)
- Other (please specify)
- Don’t Know

Q44. Regardless of whether you have any placemaking efforts underway, in your opinion, how effective or ineffective is placemaking, or could it be, as an economic development strategy for...

<table>
<thead>
<tr>
<th>... your jurisdiction?</th>
<th>Very Effective</th>
<th>Somewhat Effective</th>
<th>Neither Effective</th>
<th>Somewhat Ineffective</th>
<th>Very Ineffective</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>... other jurisdictions around the state?</td>
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</tbody>
</table>

Q45. Regardless of whether you have any placemaking efforts underway, please indicate, in your opinion, how effective or ineffective the following are, or could be, in your jurisdiction for economic development purposes.

<table>
<thead>
<tr>
<th>A. Historic preservation and adaptive re-use</th>
<th>Very Effective</th>
<th>Somewhat Effective</th>
<th>Neither Effective</th>
<th>Somewhat Ineffective</th>
<th>Very Ineffective</th>
<th>Not Applicable</th>
<th>Don’t Know</th>
</tr>
</thead>
<tbody>
<tr>
<td>B. Mixed-use developments</td>
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<td>C. Attractive city centers, storefronts, and public gathering spaces</td>
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<td>D. Anchor businesses located along corridors, nodes, or in center districts</td>
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<td>E. Public transit accessibility</td>
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<tr>
<td>F. Assistance for entrepreneurs and/or small businesses</td>
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<tr>
<td>G. Arts and cultural amenities or events</td>
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<tr>
<td>H. Environmentally-friendly construction</td>
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<td></td>
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<tr>
<td>I. Green/open spaces, trails, and bike paths</td>
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<td></td>
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<tr>
<td>J. Bicycle-friendly/walkability (complete streets)</td>
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<td></td>
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<tr>
<td>K. Local food opportunities</td>
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<td></td>
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<tr>
<td>L. Form-based codes</td>
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</tbody>
</table>

Q46. Looking at the elements listed above in Q45, please rank the three you believe are or would be most important to making places where people want to live, work, and play in your jurisdiction. (Please use the letters above in Q45 corresponding to your selections.)

First most important

Second most important

Third most important
Q47. Now we’re interested in learning more about your views on the connection between placemaking and entrepreneurship. Entrepreneurship refers to organizing, managing, or assuming the risk for a business or enterprise. Examples of entrepreneurship might include an investor creating a new product or enhancing a current product, a farmer bringing crops to market, or a small business start-up occupying an empty storefront. Again, whether or not your jurisdiction is currently engaged in any placemaking efforts, in your opinion, to what extent...

| ... does your jurisdiction currently have entrepreneurial activity? | A great deal | Somewhat | Very little | Not at all | Not Applicable | Don’t Know |
| ... does place-based economic development influence where entrepreneurs choose to launch and grow their businesses? | | | | | | |
| ... would increased entrepreneurial activity help your jurisdiction make places where people want to live, work, and play? | | | | | | |

(If your jurisdiction does placemaking)
... is fostering entrepreneurship a specific part of your jurisdiction’s placemaking efforts?

Q48. Which of the following, if any, do you believe are obstacles to entrepreneurship in your community?

- Access to capital
- Regulations such as sign ordinances, fire codes, and zoning laws, etc.
- Lack of reliable public transportation
- Lack of cultural amenities
- Lack of late night entertainment
- Lack of information technology (IT) infrastructure
- Lack of “green” construction
- Excessive local tax burden
- Excessive state tax burden
- Licensing costs and/or delays
- Lack of talented workforce
- Lack of safe access for pedestrians/bicyclists
- Deteriorating infrastructure
- Lack of access to the natural environment
- Unattractive building and landscape design
- Other (please specify) ____________________________________________
- Don’t Know

Q49. How familiar, if at all, are you with the “MiPlace Partnership Initiative” (or the website Miplace.org), a public-private effort to create more jobs, attract and retain talented workers, and raise incomes — at least in part — through targeted local and regional placemaking activities?

- Very familiar
- Somewhat familiar
- Mostly unfamiliar
- Completely unfamiliar (have never heard of it)
- Don’t Know

Finally, we have a few last tracking questions about the state of affairs in Michigan.

Q50. Do you feel things in the state of Michigan are generally going in the right direction, or do you feel things have gotten off on the wrong track?

- Right Direction
- Wrong Track
- Don’t Know

Q51. Do you feel things in your jurisdiction are generally going in the right direction, or do you feel things have gotten off on the wrong track?

- Right Direction
- Wrong Track
- Don’t Know

Q52. How would you rate the way Rick Snyder is performing his job as Michigan’s governor?

- Excellent
- Good
- Fair
- Poor
- Don’t Know

Q53. Briefly, please tell us why you rated the Governor’s performance that way.
Q54. How would you rate the way the Michigan Legislature is performing its job?

☐ Excellent  ☐ Good  ☐ Fair  ☐ Poor  ☐ Don’t Know

Q55. Briefly, please tell us why you rated the Michigan Legislature’s performance that way.

[Blank space for answer]

Q56. How would you rate the way your jurisdiction’s governing board is performing its job?

☐ Excellent  ☐ Good  ☐ Fair  ☐ Poor  ☐ Don’t Know

Q57. How much of the time do you think you can trust the federal government in Washington to do what is right?

☐ Nearly Always  ☐ Most of the time  ☐ Some of the time  ☐ Seldom  ☐ Almost never  ☐ Don’t Know

Q58. How much of the time do you think you can trust the state government in Lansing to do what is right?

☐ Nearly Always  ☐ Most of the time  ☐ Some of the time  ☐ Seldom  ☐ Almost never  ☐ Don’t Know

Q59. How much of the time do you think you can trust other local governments to do what is right?

☐ Nearly Always  ☐ Most of the time  ☐ Some of the time  ☐ Seldom  ☐ Almost never  ☐ Don’t Know

Q60. CLOSUP will protect your privacy and anonymity to the full extent provided by law. We need to confirm your personal information such as name, email address, and phone number for tracking and administrative purposes only. Your personal information will not be shared with any outside sources. As with all of the questions in this survey, these are optional.

Your name _________________________________
Your phone number ___ ___ ___ - ___ ___ ___ - ___ ___ ___ ___
Your email address _____________________ ______________________________________

We would like to ask some demographic questions. As with all of the questions in this survey, these are optional. Responses will be reported in aggregate form only so that your individual responses will remain confidential.

Q61. What is your gender?  ☐ Male  ☐ Female

Q62. In what year were you born?  19 ____

Q63. How many years have you served in your current position?  ______

Q64. Are you of Spanish, Hispanic, or Latino descent?  ☐ Yes  ☐ No

Q65. Please check one or more categories below to indicate what race(s) you consider yourself to be. (check all that apply)

☐ White  ☐ Asian
☐ Black or African American  ☐ Multiracial
☐ American Indian or Alaskan Native  ☐ Other
☐ Native Hawaiian or other Pacific Islander  ☐ Don’t Know

Q66. What is the highest degree or level of school you have completed?

☐ 12th grade or less/no diploma  ☐ Bachelor’s degree
☐ High school graduate or GED  ☐ Master’s degree
☐ Some college, no degree  ☐ Professional/Doctorate degree
☐ Associate degree

Q67. Do you or anyone else in your household belong to a labor union?  ☐ Yes  ☐ No  ☐ Don’t Know

Q68. Generally speaking, do you think of yourself as a ...?

☐ Republican  ☐ Independent  ☐ Democrat  ☐ Something Else

Q69. (If Republican or Democrat) Would you consider yourself a strong or not very strong Republican/Democrat?

☐ Very Strong  ☐ Not Very Strong  ☐ Don’t Know

Q70. (If Independent or something else) Would you consider yourself closer to ...?

☐ The Democratic Party  ☐ The Republican Party  ☐ Neither