

For more information, please contact: closup-mpps@umich.edu / (734) 647-4091

To start, please select ...

Q1. What type of jurisdiction do you represent?

- County
- Township
- City
- Village

What is the jurisdiction's name? _____

(If not a county) In what county is it located? _____

What position do you hold? _____

First, we have a few questions for you about your jurisdiction's current approach to land use planning and zoning.

Q2a. (please only answer if you are a township, city, or village official) Does your jurisdiction currently have a Master Plan that addresses land use?

- Yes, our jurisdiction currently has its own Master Plan
- Yes, we have a joint Master Plan under an agreement with other jurisdictions
- Yes, we rely on the county's Master Plan for our jurisdiction
- No, our jurisdiction does not currently have a Master Plan (either our own, a joint plan, or a county plan) (if no, please skip to Q20)
- Don't know (if don't know, please skip to Q24)

Q2b. (please only answer if you are a county official) Does your county currently have a Master Plan that addresses land use?

- Yes, our county has a Master Plan, and we have some county-zoned townships
- Yes, our county has a Master Plan, but we have no county-zoned townships
- No, we do not currently have a Master Plan (if no, please skip to Q21)
- Don't know (if don't know, please skip to Q24)

PLEASE NOTE: RESPONDENTS WHO ANSWERED "YES" IN Q2a or Q2b ABOVE SHOULD NOW CONTINUE WITH QUESTION 3

Q3. Master Plans must be reviewed every five years, and updates to the Plan are required when the review deems it necessary. To the best of your knowledge, approximately when was the last time the Master Plan for your jurisdiction was updated?

- Within the past year
- 1-10 years ago
- 11-20 years ago
- Over 20 years ago
- Don't know

Q4. Whether or not the Master Plan for your jurisdiction has been updated recently, which of the following problems, if any, has your jurisdiction experienced — or would you expect it to experience — when updating its Master Plan? (check all that apply)

- No problems experienced or expected with updating the Master Plan
- Insufficient expertise among staff or planning commissioners
- Insufficient staff time
- Lack of funds
- Conflict within the community
- Conflict among the members of your jurisdiction's government (Planning Commission, Board/Council, etc.)
- Other (please specify) _____
- Don't know

Q5. For some local governments, the Master Plan aims to preserve the current character of the community into the future. In other jurisdictions, the Master Plan envisions a future significantly different than the status quo. Thinking about the Master Plan for your jurisdiction, would you say it aims to...

- ... significantly preserve the current character of the jurisdiction
- ... mostly preserve the current character of the jurisdiction (but still promote some change)
- ... mostly transform the jurisdiction (but preserve some of the current character)
- ... significantly transform the jurisdiction
- Don't know

Q6. Does your jurisdiction have particular staff members or elected officials who regularly "champion" or advocate for...

	Yes	No	Don't Know
... implementing the current Master Plan?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
... updating the Master Plan?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q7. Does your jurisdiction currently have a formal Capital Improvements Plan/Program (CIP) for infrastructure, facilities, equipment, etc.?

- Yes, we currently have a CIP
- No, but we had one in the recent past (within the last 10 years)
- No, and we have not had a CIP in the last 10 years (if ever)
- Don't know

Q8. (if you selected "yes" in Q7) To what extent does your jurisdiction's Capital Improvements Plan/Program (CIP) prioritize projects based on whether they support the Master Plan for your jurisdiction?

- A great deal
- Somewhat
- Not at all
- Don't know

Q9. Now we're interested in the potential benefits of land use planning. To what extent do you agree or disagree that having a Master Plan...

	Strongly Agree	Somewhat Agree	Neither Agree Nor Disagree	Somewhat Disagree	Strongly Disagree	Don't Know
... helps the jurisdiction to make wise decisions (e.g., infrastructure investments, land use allocations)?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
... aids the jurisdiction's economic growth?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
... protects or enhances the value of individuals' property investments?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
... helps build community enthusiasm or a sense of place?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<i>(please skip the next two items if you are a county official in a county that does not zone, or a township official in a township that is county-zoned)</i>						
... provides the jurisdiction legal protection against zoning or development lawsuits?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
... provides officials with political protection against complaints about zoning decisions?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q10. (please skip if you are a county official in a county that does not zone or a township official in a township that is county-zoned) When considering the rezoning of properties, some local governments strictly adhere to their Master Plan, others use it just for general guiding principles, and yet other jurisdictions rarely consult it at all. Thinking about the way your jurisdiction usually uses its Master Plan in rezoning decisions, which of the following best describes your approach?

- We try to strictly adhere to the Master Plan when rezoning properties
- We generally follow the spirit but not necessarily the letter of the Master Plan when rezoning properties
- We rarely consider the Master Plan when rezoning properties
- Don't know

Q11. (if you selected "strictly adhere" in Q10) What actions does your jurisdiction usually take to keep the zoning ordinance aligned with the Master Plan? (check all that apply)

- We preemptively rezone to keep aligned with the Master Plan's future land use map
- We ensure applicant-led rezoning requests follow the Master Plan's future land use map
- We consult the Master Plan goals and objectives when making zoning decisions (e.g., rezoning, zoning ordinance text amendments)
- Other (please specify) _____
- Don't know

Q12. (if you selected "generally" or "rarely" in Q10) Which of the following, if any, are reasons why your jurisdiction may not strictly adhere to its Master Plan when making rezoning decisions? (check all that apply)

- It is too complicated to align our zoning ordinance with the Master Plan
- Our Master Plan wasn't intended to be a blueprint for zoning
- Some parts of the Master Plan are out-of-date
- Some parts of the Master Plan are in conflict with other parts of the Master Plan
- There isn't community consensus on some elements of the Master Plan
- The time horizon for the Master Plan is too long to translate into our zoning ordinance
- Other (please specify) _____
- Don't know

Q13. (please skip if you are a county official in a county that does not zone) Regardless of whether your jurisdiction does its own zoning or relies on the county or a joint authority, how often would you say the following things occur regarding properties in your jurisdiction?

	Once a Month or More	A Few Times a Year	About Once a Year	Rarely or Never	Don't Know
Public hearings for zoning actions (rezoning requests, site plan review, special use permits, etc.)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Controversies related to those zoning actions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q14. Are there any full- or part-time planning employees on your jurisdiction's own staff? (if your jurisdiction has no employees, please select "no planning staff")

- No planning staff
- Only part-time planning staff (less than 1 FTE)
- One full-time planning staff member (1 FTE)
- More than one full-time planning staff (more than 1 FTE)
- Don't know

Q15. If your jurisdiction makes any use of external planners (i.e., contracted consultants and/or personnel from other jurisdictions), what is the nature of the relationship(s)? (check all that apply)

- We don't use any external consultants for planning or zoning
- We keep external planners on long-term retainer
- We make use of external planners for intermittent planning or zoning projects
- We make use of external planners to review complex site plans
- Don't know

Q16. Thinking overall about your jurisdiction's planning and zoning needs today, does your jurisdiction have too much, too little, or about the right amount of staff capacity (i.e., internal staff and/or external consultants)?

- | | | | | | |
|--------------------------|--------------------------|---------------------------|--------------------------|----------------------------|--------------------------|
| Far Too
Much Capacity | Somewhat
Too Much | About the
Right Amount | Somewhat
Too Little | Far Too
Little Capacity | Don't
Know |
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

Q17. How does your jurisdiction's current staff capacity for planning and zoning compare to 10 years ago (before the Great Recession)?

- | | | | | | |
|-----------------------------------|------------------------------|--------------------------|------------------------------|-----------------------------------|--------------------------|
| Has
Significantly
Increased | Has
Somewhat
Increased | Has
Not
Changed | Has
Somewhat
Decreased | Has
Significantly
Decreased | Don't
Know |
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

Q18. Thinking about different types of land uses, which of the following, if any, have been a topic of discussion within your jurisdiction's government, including discussion at Board/Council meetings? (check all that apply)

- Medical marijuana facilities
- Short-term property rentals in residential zones
- Large-scale wind turbines or windfarms
- Large-scale solar arrays
- Oil and gas facilities
- Commercial communication (cell) towers
- Amateur radio towers
- Farmland preservation
- Adult foster care facilities
- Billboards
- Keyhole or funnel development on lakes (providing lake access to "back lot" owners)
- The siting of public schools
- None of the above
- Don't know

Q19. Overall, how satisfied would you say the following groups or individuals are with your jurisdiction's current approach to planning and zoning?

	Very Satisfied	Somewhat Satisfied	Neither Satisfied Nor Dissatisfied	Somewhat Dissatisfied	Very Dissatisfied	Don't Know
The majority of your jurisdiction's Board/Council	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The majority of your jurisdiction's citizens	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The majority of your jurisdiction's business community (including agriculture or forestry, if applicable)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
You in your role as a local official	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

PLEASE NOTE: AFTER ANSWERING QUESTION 19, PLEASE SKIP AHEAD TO QUESTION 26

**PLEASE NOTE: RESPONDENTS WHO ANSWERED "NO" IN Q2a OR Q2b SHOULD NOW CONTINUE WITH QUESTION 20
RESPONDENTS WHO ANSWERED "YES" IN Q2a OR Q2b SHOULD NOW SKIP AHEAD TO QUESTION 26**

Q20. *(please only answer if you are a township, city, or village official)* To what extent do you agree or disagree with the following statements about your jurisdiction's decision not to develop a Master Plan that addresses land use?

	Strongly Agree	Somewhat Agree	Neither Agree Nor Disagree	Somewhat Disagree	Strongly Disagree	Don't Know
Our governing board feels there is no need for land use planning in our jurisdiction.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Our governing board believes it is not the government's place to tell landowners how to use their property.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Developing a Master Plan is too expensive for our jurisdiction.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Developing a Master Plan is too time-consuming for our jurisdiction.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Our jurisdiction lacks the necessary expertise to develop a Master Plan.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Our jurisdiction lacks sufficient volunteers for a local planning commission.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Our governing board feels it should be up to a higher level of government (i.e., the County or the State) to set land use policies.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q21. Looking ahead, how likely is it that your jurisdiction will adopt a Master Plan that addresses land use in the next few years?

- Very likely
- Somewhat likely
- Not at all likely
- Don't know

Q22. In your opinion, has your jurisdiction experienced any significant problems because it does not have a Master Plan?

- Yes
- No
- Don't know

Q23. *(if you selected "yes" in Q22)* Please briefly describe any significant problems your jurisdiction has faced because it does not have a Master Plan.

Q24. Thinking about different types of land uses, which of the following, if any, have been a topic of discussion within your jurisdiction's government, including discussion at Board/Council meetings? *(check all that apply)*

- Medical marijuana facilities
- Short-term property rentals in residential zones
- Large-scale wind turbines or windfarms
- Large-scale solar arrays
- Oil and gas facilities
- Commercial communication (cell) towers
- Amateur radio towers
- Farmland preservation
- Adult foster care facilities
- Billboards
- Keyhole or funnel development on lakes (providing lake access to "back lot" owners)
- The siting of public schools
- None of the above
- Don't know

Q25. Overall, how satisfied would you say the following groups or individuals are with your jurisdiction's current approach to planning and zoning?

	Very Satisfied	Somewhat Satisfied	Neither Satisfied Nor Dissatisfied	Somewhat Dissatisfied	Very Dissatisfied	Don't Know
The majority of your jurisdiction's Board/Council	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The majority of your jurisdiction's citizens	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The majority of your jurisdiction's business community (including agriculture or forestry, if applicable)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
You in your role as a local official	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

PLEASE NOTE: ALL RESPONDENTS SHOULD PLEASE CONTINUE WITH QUESTION 26

Now we have a few questions regarding housing issues in your jurisdiction.

Q26. Thinking about the overall housing supply in your jurisdiction, to what extent would you say your jurisdiction has too much, too little, or the right amount of the following housing options?

	Too Much	The Right Amount	Too Little	Don't Know
Single-family housing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Duplex housing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Multi-family housing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Entry-level housing options	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mid-range housing options	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
High-end housing options	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q27. Thinking about the overall housing supply in your jurisdiction, to what extent do you agree or disagree with each of the following statements? Your jurisdiction has...

	Strongly Agree	Somewhat Agree	Neither Agree Nor Disagree	Somewhat Disagree	Strongly Disagree	Don't Know
... housing stock that is out-of-date.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
... housing stock that suffers from blight.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
... sufficient regional construction workforce to meet demand for new/renovated housing.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q28. Some local government policies — such as utility connection fees or zoning requirements (minimum lot sizes, required landscaping, etc.) — may make it more expensive to build new housing or to renovate existing housing stock. To what extent do you agree or disagree that your jurisdiction's policies or zoning requirements are hindering new construction or renovation in your jurisdiction?

Strongly Agree	Somewhat Agree	Neither Agree Nor Disagree	Somewhat Disagree	Strongly Disagree	Don't Know
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q29. Some local governments have begun experimenting with policy changes to boost housing construction and renovation. Recently, has your jurisdiction attempted to reduce barriers to new construction or renovation by streamlining local processes (e.g., permitting, site reviews, inspections, etc.), reducing fees, or revising other zoning code requirements?

- Yes
- No
- Don't know

Q30. (if you selected "yes" in Q29) Please briefly describe how your jurisdiction has attempted to reduce barriers to new housing construction or renovation, and whether they have been effective — or ineffective — in your community.

Q31. Some people think the State government should take action to address various housing issues, while others disagree. Please indicate which of the following possible State actions, if any, you would support with regards to housing issues. *(check all that apply)*

- Encouraging private lenders to increase their project financing
- Increasing State funding for project gap financing loans or grants
- Leaving short-term rental regulation decisions to the discretion of local governments
- Expanding State affordable housing incentives to cover more income groups
- Authorizing local governments to adopt inclusionary zoning (i.e., requiring some new developments to designate a portion of units for low/moderate income households)
- Recruiting more developers and builders to Michigan
- Reinstating historic preservation tax credits
- Creating or expanding additional tax credits
- Other *(please specify)* _____
- None of the above
- Don't know

In this final section, we have a few questions about performance management in local government.

Q32. Some local governments collect internal data that measure their own operations (such as tons of trash collected, emergency response times, etc.). Some collect external data about other local governments for comparing their performance or costs against that of other units. Meanwhile, some local governments don't collect data in either of these ways. What about your jurisdiction? Do you collect such data? *(check all that apply)*

- Yes, we collect internal data regarding our own operations
- Yes, we collect external data about other governments
- No, we don't collect data about our own or other governments' operations *(skip to Q42)*
- Don't know *(skip to Q46)*

PLEASE NOTE: RESPONDENTS WHO ANSWERED "NO" IN Q32 SHOULD NOW SKIP AHEAD TO QUESTION 42

Q33. *(if you selected "use internal," or "use external" in Q32)* Some local jurisdictions may not end up using the performance data they collect, and others may use data only occasionally on an ad hoc basis. Meanwhile, some jurisdictions use data in a systematic way as part of a formal program, for example, holding regular meetings where performance data are used to guide decision-making. Which of the following approaches best describes your jurisdiction's use of the performance data it collects?

- We collect performance data, but don't use it in decision-making *(skip to Q42)*
- We use some data on an ad hoc basis, but not systematically
- We use data as part of a formal, systematic program of performance management for a small number of our operations
- We use data as part of a formal, systematic program of performance management for a large number of our operations
- Don't know *(skip to Q46)*

PLEASE NOTE: RESPONDENTS WHO ANSWERED "DON'T USE" IN Q33 SHOULD NOW SKIP AHEAD TO QUESTION 42

Q34. *(if you selected "use data" in Q33)* Please identify the extent to which, overall, your jurisdiction uses the following types of data regarding your internal operations (or operations you contract out).

	Extensively	Somewhat	Not At All	Don't Know
Measures of inputs (amount of resources used, such as tons of road salt)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Measures of workload (such as number of fire runs, miles of roads plowed, etc.)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Measures of efficiency or unit cost (such as cost per fire run, cost of providing trash collection services per capita, etc.)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Measures of effectiveness (quantifiable results of a program, such as decrease in crime, increase in park attendance, etc.)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Measures of citizen satisfaction (citizen ratings of programs, such as number of complaints received or survey reports of satisfaction)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Measures on contracted services (measures of inputs, workload, etc., on services that your jurisdiction contracts out from private firms, nonprofits, or other governments)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q35. Thinking about who in your jurisdiction is involved in various aspects of your performance management efforts (including data collection, analysis, and reporting), which of the following best describes how your jurisdiction's performance management efforts are structured?

Our performance management activities primarily involve... (check all that apply)

- Staff whose sole job responsibility is performance management
- Regular staff who have other (non-performance management) job responsibilities
- Elected officials
- An external organization or consultant
- Don't know

Q36. How would you rate the overall effectiveness of your jurisdiction's use of performance data for the following purposes?

	Very Effective	Somewhat Effective	Neither Effective Nor Ineffective	Somewhat Ineffective	Very Ineffective	Not Applicable	Don't Know
Improving management decisions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Guiding budgeting decisions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Identifying cost savings	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Improving program or service quality	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Guiding compensation decisions for employees	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Improving communication with your jurisdiction's Board/Council	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Improving government accountability and transparency	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q37. Thinking about the amount and types of data your jurisdiction collects and the ways it uses the data to make decisions, would you say the current scope of your jurisdiction's performance management efforts is too large, too small, or just right?

- Too large
- Just right
- Too small
- Don't know

Q38. How likely is it that your jurisdiction will either cut back or expand its performance management activities within the next 12 months?

- | | | | | | |
|--------------------------------|---------------------------|--------------------------|---------------------------|--------------------------------|--------------------------|
| Likely to Reduce Significantly | Likely to Reduce Somewhat | No Change Expected | Likely to Expand Somewhat | Likely to Expand Significantly | Don't Know |
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

Q39. To what extent, if any, would you say that the following are problems that your jurisdiction has faced within the last 12 months in its use of performance data?

	A Significant Problem	Somewhat of a Problem	Not Much of a Problem	Not a Problem At All	Not Applicable	Don't Know
Costs required to collect and use performance data	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Dedicating the necessary personnel	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to obtain external data regarding other jurisdictions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to make sense of performance data	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Access to appropriate/useful technology to manage the data your jurisdiction collects	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to tie performance data to jurisdiction's goals	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to implement change in response to data findings	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to collect measures on services that are contracted out from other providers	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q40. To the best of your knowledge, to what extent do the following groups support or oppose your jurisdiction using performance data to guide decision-making?

	Strongly Support	Somewhat Support	Neither Support Nor Oppose	Somewhat Oppose	Strongly Oppose	Not Applicable	Don't Know
The majority of your jurisdiction's Board/Council	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The majority of your jurisdiction's managers	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The majority of your jurisdiction's non-managerial employees	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The majority of your jurisdiction's citizens	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q41. Overall, do you agree or disagree that performance management activities are worthwhile for your jurisdiction?

- | | | | | | |
|--------------------------|--------------------------|----------------------------|--------------------------|--------------------------|--------------------------|
| Strongly Agree | Somewhat Agree | Neither Agree Nor Disagree | Somewhat Disagree | Strongly Disagree | Don't Know |
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

PLEASE NOTE: AFTER ANSWERING QUESTION 41, PLEASE SKIP AHEAD TO QUESTION 46

**PLEASE NOTE: RESPONDENTS WHO ANSWERED "NO" IN Q32 OR "DON'T USE DATA" IN Q33 SHOULD NOW CONTINUE WITH QUESTION 42
RESPONDENTS WHO ANSWERED THAT THEY "DO USE DATA" IN Q33 SHOULD NOW SKIP AHEAD TO QUESTION 46**

Q42. Even though your jurisdiction does not currently use performance data, looking ahead, how likely or unlikely is it that your jurisdiction will adopt new uses of performance data in your jurisdiction's decision-making within the next 12 months?

- Very Likely Somewhat Likely Neither Likely Nor Unlikely Somewhat Unlikely Very Unlikely Don't Know

Q43. Regardless of whether or not your jurisdiction is currently considering new uses of performance data in decision-making, to what extent, if any, would you expect that the following would be problems for your jurisdiction in the use of performance data?

	A Significant Problem	Somewhat of a Problem	Not Much of a Problem	Not a Problem At All	Not Applicable	Don't Know
Costs required to collect and use performance data	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Dedicating the necessary personnel	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to obtain external data regarding other jurisdictions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to make sense of performance data	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Access to appropriate/useful technology to manage the data your jurisdiction collects	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to tie performance data to jurisdiction's goals	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to implement change in response to data findings	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to collect measures on services that are contracted out from other providers	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q44. In your opinion, would the following groups support or oppose your jurisdiction using performance data to guide decision-making?

	Strongly Support	Somewhat Support	Neither Support Nor Oppose	Somewhat Oppose	Strongly Oppose	Not Applicable	Don't Know
The majority of your jurisdiction's Board/Council	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The majority of your jurisdiction's managers	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The majority of your jurisdiction's non-managerial employees	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The majority of your jurisdiction's citizens	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q45. Overall, do you agree or disagree that performance management activities would be worthwhile for your jurisdiction?

- Strongly Agree Somewhat Agree Neither Agree Nor Disagree Somewhat Disagree Strongly Disagree Don't Know

Q46. Finally, we are interested in learning more about policy issues according to whether communities are rural, urban, or somewhere in between. How would you characterize your jurisdiction?

- Rural Mostly Rural Mostly Urban Urban Don't Know

Q47. CLOSUP will protect your privacy and anonymity to the full extent provided by law. We need to confirm your personal information such as name and email address for tracking and administrative purposes only. Your personal information will not be shared with any outside sources. As with all of the questions in this survey, these are optional. Please provide us with...

Your name _____ Today's date ____ / ____ / 2017

Your email address _____

We would like to ask some demographic questions. As with all of the questions in this survey, these are optional. Responses will be reported in aggregate form only so that your individual responses will remain confidential.

Q48. What is your gender? Male Female

Q49. In what year were you born? 19 ____ ____

Q50. How many years have you served in your current position? _____

Q51. Are you of Spanish, Hispanic, or Latino descent? Yes No

Q52. Please check one or more categories below to indicate what race(s) you consider yourself to be. (check all that apply)

- White Asian
 Black or African American Multiracial
 American Indian or Alaskan Native Other
 Native Hawaiian or other Pacific Islander Don't know

Q53. What is the highest degree or level of school you have completed?

- 12th grade or less/no diploma Bachelor's degree
 High school graduate or GED Master's degree
 Some college, no degree Professional/Doctorate degree
 Associate's degree

Q54. Generally speaking, do you think of yourself as a... ?

- Republican Independent Democrat
 Something else (please specify) _____

Q55. (if Republican or Democrat) Would you consider yourself a strong or not very strong Republican/Democrat?

- Very strong Not very strong Don't know

Q56. (if Independent or something else) Would you consider yourself closer to... ?

- The Democratic Party The Republican Party Neither